Ingredients to catalyse participation in marine decision-making

There is no failsafe ‘recipe’ that enables successful participatory processes in ecosystem-based management (EBM) – ie, no single step-by-step guide that will successfully engage every iwi and hapū, government agency, community group and business that has an interest in a particular marine ecosystem.

However, there are ‘ingredients’ – questions grouped into themes – that encourage thinking, acting and practising differently, which help to build consensus and reduce conflict.
Catalyse conversations – This is a device to enable deep conversations that probe challenging issues and connect between the range of issues that need to be thought through to enable successful change and action. There is no specific ‘beginning’ point; the tool offers key questions to explore throughout a participatory process. Where and when, and in what depth, these questions need consideration depends on the process, the people and the issue.

Determine agreed goals – There is no one answer to the questions posed; it is the discussion around these questions that is invaluable in refining agreed goals and values that are inclusive, context aware, and politically agile. It is what the questions mean for the people and institutions in this place and at this time that is critical.

Adapt to the circumstances – This tool is applicable in multiple situations and ways. Interested parties can negotiate and combine the ingredients in a different way, or a different order as appropriate for their context. The posed questions may be time sensitive, meaning that responses may have greater or lesser importance at different stages of the participatory process.

These ingredients (themes and questions) help people to think about their own circumstances and prompt them to consider the actions they can take that suit their situation, location and community.

Le Heron, Erena et al (2019). It’s not a recipe... but there are ingredients: Navigating negotiated change through participatory processes in multi-use/r marine spaces. Planning Quarterly, 213, 32 - 37